

Independent Directors Certificate Programme (IDCP) Batch 7

Programme Directors:
Professor S Raghunath
Professor Anil B Suraj

Programme Duration:
November 2025 to April 2026

Last Date to Apply: **25 October 2025**



Independent Directors Certificate Programme (IDCP) Batch 7



Programme Overview

This programme informs about how a real world of corporate governance works and the current and emerging role of an Independent Director. It offers a clear perspective on corporate governance and conceptual models for investigating the roles and behaviour of Independent Director based on both practical insights and academic understanding. The course examines the development of corporate governance and provides an integrated perspective on company law, regulatory practice, and company management and direction in the context of contemporary corporate governance policy and structures.

The course offers a range of examples and case studies, both recent and historical, to compare explanations of governance behaviour and effective outcomes.



Programme Duration

Independent Directors Certificate Programme (IDCP) is a 21-day certificate programme spread over 6 months.



Programme Delivery

The programme will be conducted in hybrid mode. Hybrid delivery implies that a part of the cohort is physically present in the classroom while the remaining participate in the course virtually. The incoming participants must adhere to the Government Guidelines and the Institute policies.



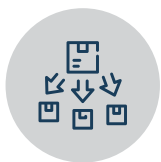
Target Audience

- Independent Directors
- Aspiring Independent Directors
- Researchers in the field of Corporate Governance
- Non-executive Directors
- Occupy senior management position



Programme Objectives

- To enable Independent Directors to gain knowledge and practical insights on their role, accountability, and responsibility, as well as critical view of governance, law, and regulation.
- To enable researchers in the field of corporate governance to understand the evolution of conceptual models and meaningfully participate in informed debates between theorists and practitioners.



Programme Themes and Distribution of Sessions

Corporate Governance and Stewardship

- Board structure and composition
- Decision making processes
- Sub-Committees

Role of Executive Directors and Independent Directors

- Macroeconomic perspective
- Fiduciary levels of responsibilities
- Managing stakeholder expectations
- Leadership skills

Director accountability and responsibility

- Ownership and control
- Conflict of interest
- Reputation and values

Strategy and Performance

- Creating value through collaborations
- Evaluation of key indicators

Managing Risk, Internal Control and Assurance

- Audits and fraud prevention
- Whistleblowing
- Enterprise risk management

Due Diligence, Information, Communication and Disclosures

- Regulatory & Compliance requirements
- Information management

Financial Acumen for Directors

- Basics of finance
- Documentation and reporting

Corporate Excellence through Governance

- Effective management and board governance
- Independent leadership and integrity

Corporate Law: Trends and reforms in India

- Current enforcement framework
- Regulatory foresight

Responsible Business

- Culture and sustainability
- Responsible reporting

Cyber Security and Risk Management

- Role of Directors
- Enabling capacity





Key Benefits / Takeaways

- **Real-World Insights:** Gain practical perspectives on the evolving landscape of corporate governance and the dynamic role of Independent Directors.
- **Integrated Expertise:** Learn from experienced practitioners to develop a cohesive understanding of company law, regulatory frameworks, and corporate management.
- **Financial Acumen:** Build critical financial skills tailored for effective decision-making and oversight as an Independent Director.
- **Alumni Network:** Become a member of the IIMB Executive Education Programme (EEP) Alumni network upon successful completion of the programme.



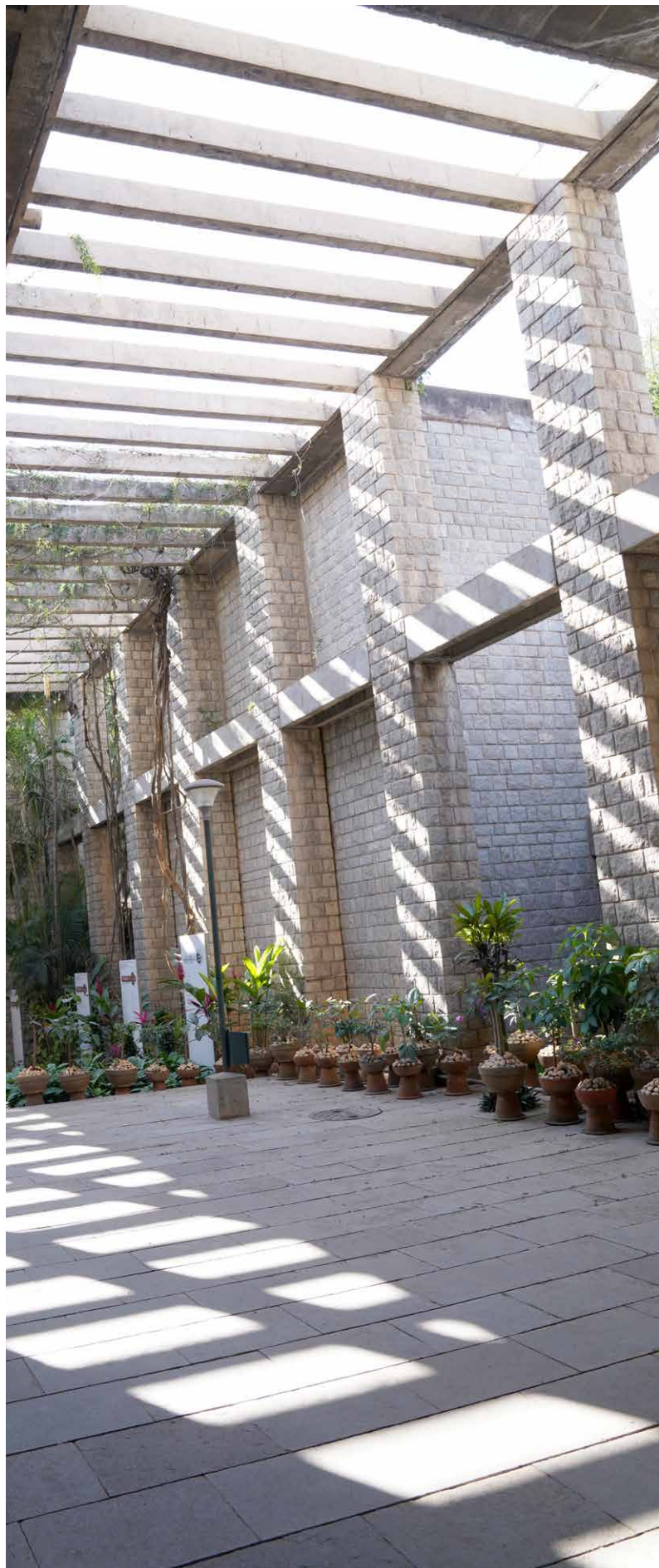
Award of Certificatee

A certificate of completion will be awarded by IIMB to the participants at the end of the programme on successful completion of programme requirements.



Alumni

Successful completion of the programme also entitles participants to be admitted to IIMB EEP Alumni Association.



Programme Schedule

Month	Date	Day	Timings	Mode of Delivery
Nov	29-Nov-25	Sat	10:00 - 12:45 & 14:15 - 17:00	In-person
Dec	05-Dec-25	Fri	18:00 - 20:45	Hybrid
	06-Dec-25	Sat	10:00 - 12:45 & 14:15 - 17:00	Hybrid
	12-Dec-25	Fri	18:00 - 20:45	Hybrid
	13-Dec-25	Sat	10:00 - 12:45 & 14:15 - 17:00	Hybrid
	19-Dec-25	Fri	18:00 - 20:45	Hybrid
	20-Dec-25	Sat	10:00 - 12:45 & 14:15 - 17:00	Hybrid
Jan	09-Jan-26	Fri	18:00 - 20:45	Hybrid
	10-Jan-26	Sat	10:00 - 12:45 & 14:15 - 17:00	Hybrid
	16-Jan-26	Fri	18:00 - 20:45	Hybrid
	17-Jan-26	Sat	10:00 - 12:45 & 14:15 - 17:00	Hybrid
	23-Jan-26	Fri	18:00 - 20:45	Hybrid
	24-Jan-26	Sat	10:00 - 12:45 & 14:15 - 17:00	Hybrid
	30-Jan-26	Fri	18:00 - 20:45	Hybrid
	31-Jan-26	Sat	10:00 - 12:45 & 14:15 - 17:00	Hybrid
Feb	06-Feb-26	Fri	18:00 - 20:45	Hybrid
	07-Feb-26	Sat	10:00 - 12:45 & 14:15 - 17:00	Hybrid
	13-Feb-26	Fri	18:00 - 20:45	Hybrid
	14-Feb-26	Sat	10:00 - 12:45 & 14:15 - 17:00	Hybrid
	20-Feb-26	Fri	18:00 - 20:45	Hybrid
	21-Feb-26	Sat	10:00 - 12:45 & 14:15 - 17:00	Hybrid
	27-Feb-26	Fri	18:00 - 20:45	Hybrid
	28-Feb-26	Sat	10:00 - 12:45 & 14:15 - 17:00	Hybrid
Mar	06-Mar-26	Fri	18:00 - 20:45	Hybrid
	07-Mar-26	Sat	10:00 - 12:45 & 14:15 - 17:00	Hybrid
	13-Mar-26	Fri	18:00 - 20:45	Hybrid
	14-Mar-26	Sat	10:00 - 12:45 & 14:15 - 17:00	Hybrid
Apr	10-Apr-26	Fri	18:00 - 20:45	Hybrid
	11-Apr-26	Sat	10:00 - 12:45 & 14:15 - 17:00	Hybrid
	17-Apr-26	Fri	18:00 - 20:45	Hybrid
	18-Apr-26	Sat	10:00 - 12:45 & 14:15 - 17:00	Hybrid
	24-Apr-26	Fri	18:00 - 20:45	Hybrid
	25-Apr-26	Sat	10:00 - 12:45 & 14:15 - 17:00	Hybrid
May	01-May-26	Fri	18:00 - 20:45	Hybrid
	02-May-26	Sat	10:00 - 12:45 & 14:15 - 17:00	Hybrid

* Hybrid – The participants who are willing and are able to travel to Bangalore, are welcome to attend the classes in IIMB campus. The participants who are unable to travel to Bangalore can attend the classes in live, online mode through Zoom



Important Dates

Programme Duration:
November 2025 to April 2026

Last date to apply:
25 October 2025



Programme Fee

The Non Residential programme fee is **INR 4,50,000/- + 18% GST** per participant, payable in instalments as per the following schedule:

Instalments	Amount	Due Date
Confirmation Fees	Rs. 100,000 + 18% GST	On acceptance of the admission offer
1st Instalment	Rs. 80,000 + 18% GST	On or before 10 November 2025
2nd Instalment	Rs. 1,35,000 + 18% GST	On or before 10 January 2026
3rd Instalment	Rs. 1,35,000 + 18% GST	On or before 10 March 2026



Programme Directors

Professor S Raghunath



Dr S Raghunath has been Professor of Strategy at IIM Bangalore and the Chairperson of the Centre for Corporate Governance at IIM Bangalore. His work has focused on themes in corporate governance, such as differing roles of company boards, strategic decisions and execution oversight, contribution of independent directors and the implications of cyber security and risk management for board members.

He is a certified trainer in corporate governance by the Global Corporate Governance Forum, sponsored under the aegis of the World Bank and Organization for Economic Co-operation and Development (OECD), and administered by the International Finance Corporation (IFC), Washington. He has been offering the Company Directors Programme on Board Best Practices at IIM Bangalore for the past fifteen years.

Dr S Raghunath is a member of the Board of Studies of the Indian Institute of Corporate Affairs, Ministry of Corporate Affairs.

He was the Global Director of the International Masters Programme for Practicing Managers (IMPM) in 2010-2011 and has coached many CXOs of Indian companies as well as MNCs.

Dr. Raghunath is the Chairman of the South Asia Board of the Academy of International Business. He has been an independent director on the Board of Vijaya Bank, Canara Bank Mineral Exploration Corporation Limited, Kudremukh Iron Ore Company Limited, Kshema Technologies, Spire Technologies, Weir India, National Venture Capital Fund. He is a member of the advisory council of the Centre For Corporate Governance at IIMB. He is a Registered Consultant with the Office of Project Services, UNDP, New York.

He was a Visiting Scholar at the Graduate School of Business, Stanford University (1990-1991) where he engaged in research in strategy making in IT companies. He was also a Visiting Professor at INSEAD, France; HEC Paris; EuroMed, Marseilles; University of Buckingham, UK; RMIT School of Business; Melbourne, Australia.



Professor Anil B Suraj

Dr Anil B Suraj is Associate Professor of Practice Centre for Public Policy and Chairperson, Post Graduate Programme in Public Policy and Management. He is a member of the advisory council of the Centre For Corporate Governance and Citizenship at IIMB and is also the Chairperson, Office of Diversity & Inclusion at IIMB.

He delivers core courses on – Public Administration and Law for the Doctoral students, and Business Law for the MBA Programme, and for the Executive Management Programmes. Suraj has jointly coordinated the Phase-IV Mid-Career Training Programme in 2008, 2009 and 2010 for the Indian Administrative Service (IAS) Officers, and regularly delivers technical sessions to Mid-career programmes of various All India

Services on “Judicial Review of Policy making”, “Fiduciary levels of Accountability in Governance”; “Public Contracts and Projects”; “WTO & TRIPs”; and “Intellectual Property Rights & Data Protection”. Suraj has also addressed

Senior Bureaucrats of – South Korea, Bangladesh, Vietnam, Sri Lanka, and from more than 45 countries of Africa. Many of these technical sessions have been at the invite of the National Centre for Good Governance, Lal Bahadur Shastri National Academy of Administration, Mussoorie, Uttarakhand, India.

Prior to joining IIM Bangalore in March 2007, Suraj was a Research Fellow at the National Judicial Academy, India, wherein he coordinated training courses for senior District Judges and High Court Justices on various topics, including – Economic Analysis of Law and Adjudication of Economic Laws. At the Academy, Suraj was involved in coordinating the first ever initiative of a course module and a training programme on Court Management and Judicial Administration in India. Suraj has also been a Member of the first Working Group of

the Planning Commission for Union Ministry of Law and Justice for the 12th Five Year Plan (2012-2017).

IIMB's Executive Education Programmes

#1

FT 2025 Executive Education
Custom Ranking Amongst All IIMs

#1

QS 2025 Global Full-Time MBA
Ranking (In India)

#2

NIRF 2025 Ranking

#190

Annual Executive Education
Programmes

#14000+

Executive Education Alumni

Registration

To apply for the programme, an online application must be submitted through the link below: <https://iimbersrv.iimb.ac.in/prod/sfeep.home>.

Mohsina Jabeen

Executive Education Programmes

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